

# Disclaimer



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# **Achievements**

### **Achievements**



Solid Growth in New Car Sales New car sales volume was 213,762 units in 20191H, increased by 17.3% as compared to the same period of 2018.

Robust Development in After-sales and Accessories

Revenue from after-sales and accessories segment increased by 20.5%, to RMB 7.9 billion.

Rapid Growth in Value Added Services

Income from value added services increased by 20.9%, to RMB1.2 billion.

Stable growth in Net Profit

Profit attributable to owners of the parent was RMB 2.1 billion, increased by 13.3% as compared to the same period of 2018.

Further Optimized Network As of 30 June 2019, we had 343 dealership stores under operation, including 195 luxury brands stores and 148 mid-to-high end brands stores.

Recognitions

Ranked No. 1 in comprehensive ability among the China Top 100 Dealer Groups for 4 consecutive years; Ranked No. 2 in 2018 "China Top 100 Dealer Groups" based on revenue scale; 2019 Excellence Awards in Operation by CADA.

Ranked No. 82 by "Fortune China 500" in July 2019



# **Business Update**

# Brand Mix and Dealerships

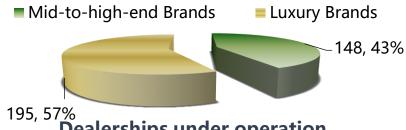


#### **Major Automaker Partners**

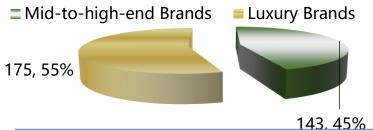
Brand plus Region: Brand focusing on luxury and TOYOTA, expansions to first and second-tier and provincial capital cities(with over 75% dealerships in key regions), especially in southern and Eastern China. As of 30 June 2019, the total number of dealerships reached 343, covering 24 provinces and regions, and nearly 90 cities across China.

Luxury Brands	No. of Dealership	Mid-to-high-end Brands	No. of Dealership
Mercedes-Benz	<u>50</u>	<b>TOYOTA</b>	<u>85</u>
	43	NISSAN	<u>35</u>
(M)	28		<u>22</u>
	<u>19</u>		
JAGUAR LANDROVER	<u>15</u>		
VOLVO	<u>14</u>	A H man the set the test of the set of the s	CARP TO THE

### Dealerships under operation at 30 June 2019



### Dealerships under operation at the end of 2018

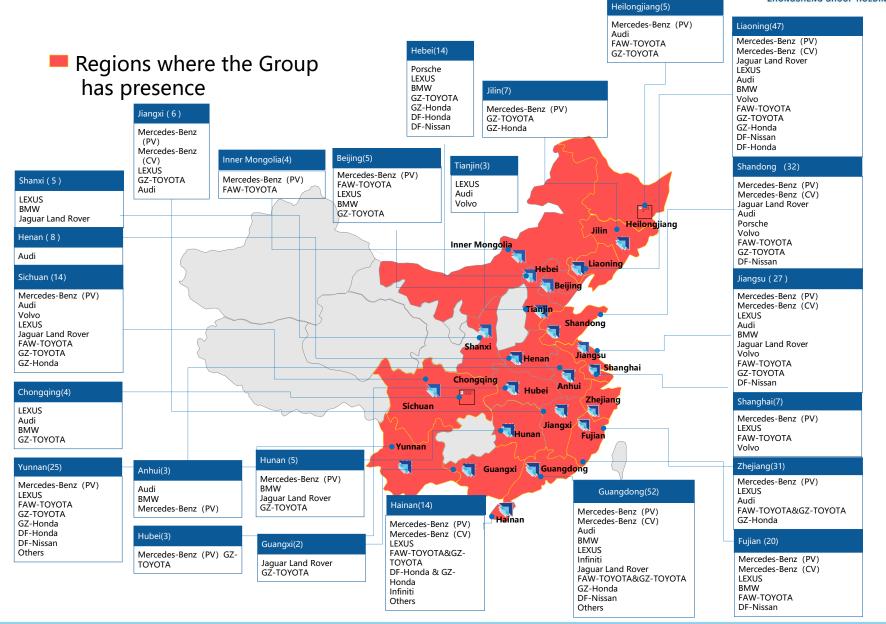


#### major newly added dealerships

	20191H
Mercedes	6
Audi	4
LEXUS	2
TOYOTA	7

### Nationwide Network





# **Operation Capability**





# ENTERNAL STREET, STREE

#### **LEXUS**

#### Wenzhou:

2018 Best Service Quality Award

#### Dalian:

2018年 Special Contribution on Hybrid Model Sales 2018 National Outstanding Dealership 2018 Top100 Aftersales Service

#### Ningbo:

2018 Annual Best Sales of LS Model 20018 3rd Prize for Market Operation

#### • Wuxi:

2018 National Outstanding Dealership 2018 National Excellent Dealership 2018 Annual Best Sales of LS Model

#### • Guangzhou:

2018 Annual Best Sales of LS Model 2018 National Outstanding Dealership 2018 National Excellent Dealership

#### **Audi & TOYOTA**

#### Zhengzhou:

**Audi 2018 Best Sales Performance** 

#### Dalian

Audi Annual Dealership Special Contribution Award 2018年 National Special Contribution

#### Taizhou:

**Audi 2019 Annual Sales Contribution** 

#### Haikou:

TOYOTA Annual Sales Volume Top 20 TOYOTA Best dealership Top 10

#### Dalian:

**TOYOTA Leasing Business Progress Award** 

#### Kunming:

**TOYOTA Annual Sales Volume Top 20** 

#### Nanjing

TOYOTA 20191H National Marketing Competition 3<sup>rd</sup> Prize

#### Shenzhen:

**TOYOTA 20191H Sales Contribution in Southern China** 

#### **Mercedes**

#### Shenzhen:

**Best GM 2018** 

#### Quanzhou:

2019 Annual Excellent Quality Effect Award in Southern China 2019 Best Performance in Southern China

#### Dongguan:

2019 Annual Excellent Quality Effect Award in Southern China

#### Guangzhou:

2018 Best Seller

#### Foshan:

**2019 Internal Trainer Enhancement Competition Award** 

#### Shanghai:

2019 Best Aftersales Service
2019 Best Aftersales Service in Eastern China

#### Chengdu, Luzhou, Wuhan:

**2018 Performance Excellency** 

#### **BMW**

#### • Fujian:

2018 Outperformed Dealership 2018 Best Aftersales Manager

#### Shenzhen:

2018 Best Key Customer Dealership 2018 Annual Best Key Customer Manager 2018 Best Sales Manager in Southern China

#### Dalian:

2018 Annual Excellent Dealership

#### Nanjing:

**Used Car Business Best Progress Award** 

#### Xian

2018 After-sales Competition Best Major Repair 2018B After-sales Competition Best Workshop GM 2018 Best Customer Care Award

#### Hefei

BMW After-sales Competition Best Painting 2018 Top 50 Satisfied Internal Trainer

# New Car Sales Segment



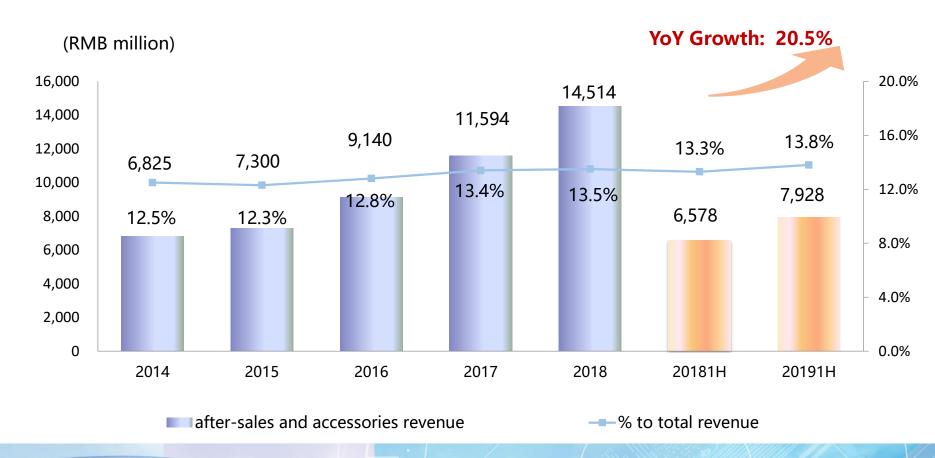
#### **New Car Sales Volume**



# After-sales and Accessories Segment

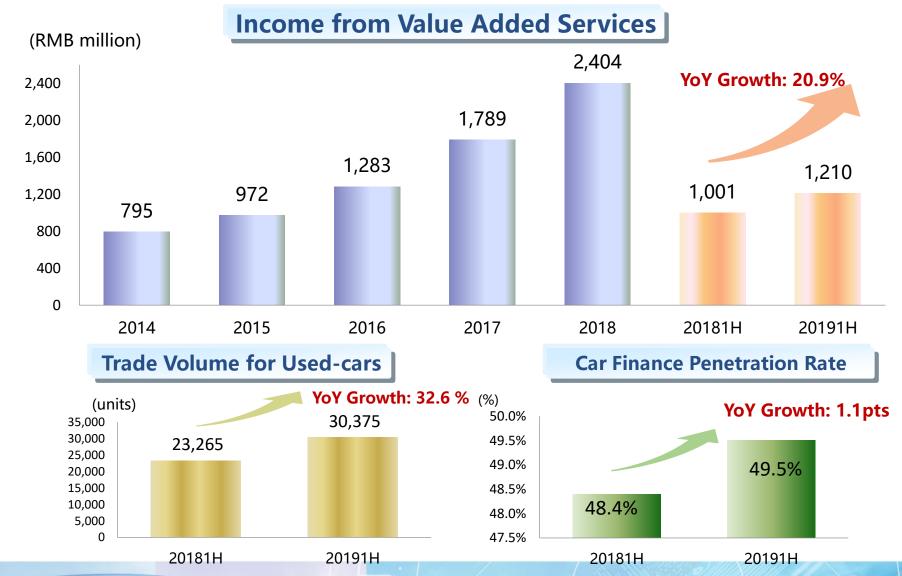


#### **Revenue from After-sales and Accessories Business**



### Value Added Services







# **Financial Update**

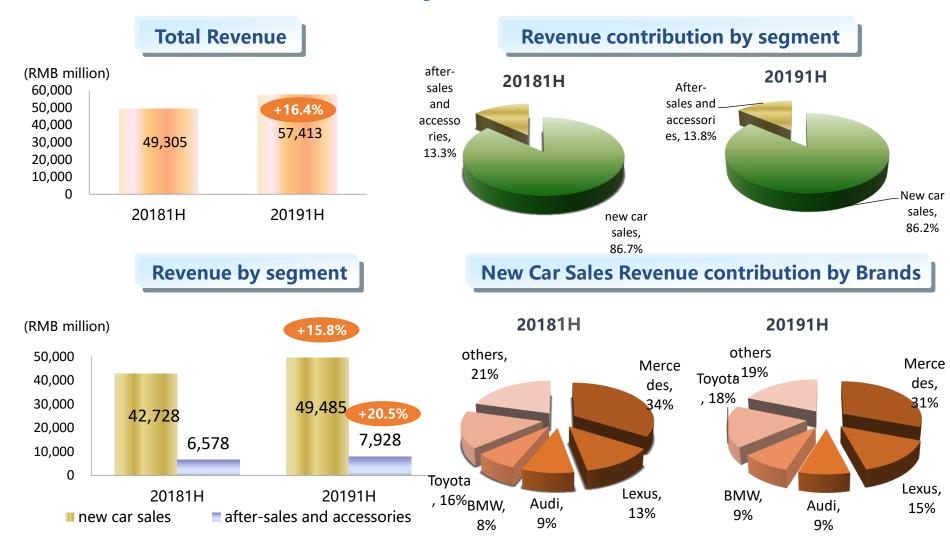




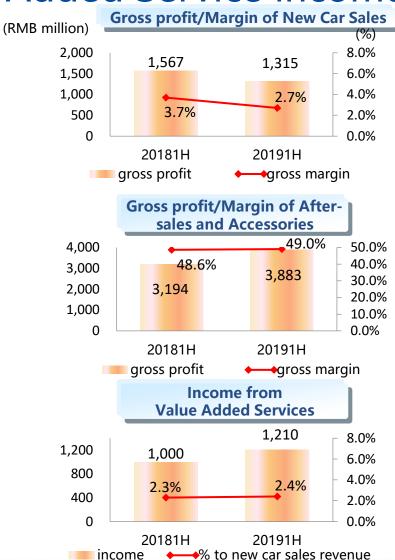
	For the six-month ended 30 June		
(RMB million)	2019	2018	Flux
Revenue	57,412.6	49,305.5	16.4%
Gross Profit	5,198.4	4,760.8	9.2%
Gross Margin	9.05%	9.70%	(-0.65) pts
Other income and gain	1,356.7	1,112.0	22.0%
Operating Profit	3,561.3	3,205.3	11.1%
Operating Profit Margin	6.20%	6.50%	(-0.3)pts
Profit Attributable to Owners of the Parent	2,082.3	1,838.0	13.3%

# Revenue Mix Analysis





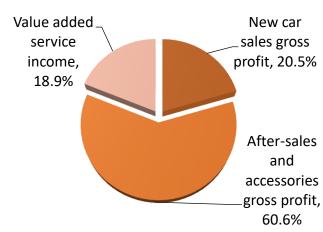
# Gross Profit and Value Added Service income

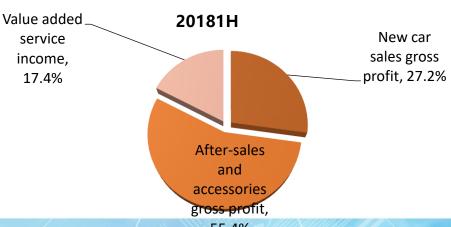




# Gross Profit Contribution by New Car, After-sales and Accessories, and Value Added Services

#### 20191H



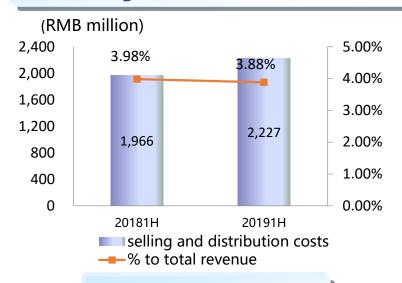


55.4%

### SG&A and Finance Costs



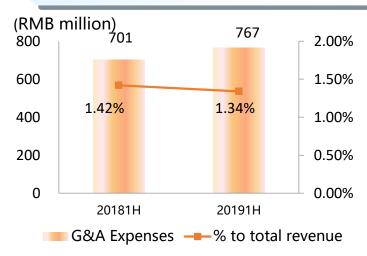
#### **Selling and distribution costs**



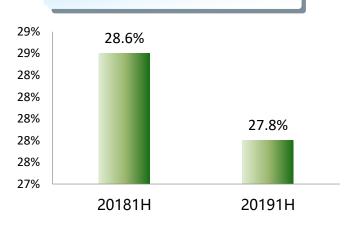
### (RMB million) Finance Costs



#### **Administrative Expenses**



#### **Effective Tax Rate**







	As of 30 June		As of 31 December
(RMB million)	2019	2018	2018
Cash and cash equivalents, cash in transit	6,967.0	6,828.3	6,573.7
Pledged bank deposits	1,152.2	2,029.1	1,312.6
Inventories	9,248.7	9,147.9	10,980.5
Total Assets	60,219.1	54,312.8	57,168.2
Short-term bank loans, other borrowing	16,288.0	19,539.0	17,072.7
Long-term borrowings, other borrowings and convertible bonds	8,609.7	6,766.2	9,622.2
Trade and bills payables	4,658.3	3,813.2	4,814.8
Total Liabilities	39,876.4	36,742.5	38,132.0
Net Assets	20,342.7	17,570.3	19,036.2





(RMB million)	20191H	20181H	2018
Net cash generated from operating activities	4,864	224	2,318
Net cash used in investing activities	-1,795	-2,580	-4,233
Net cash generated from financing activities	-3,005	3,517	3,003

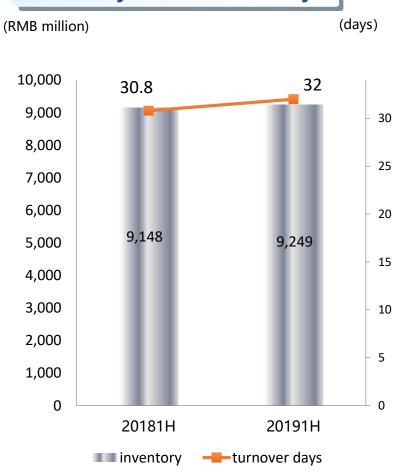
#### Net cash generated from operating activities



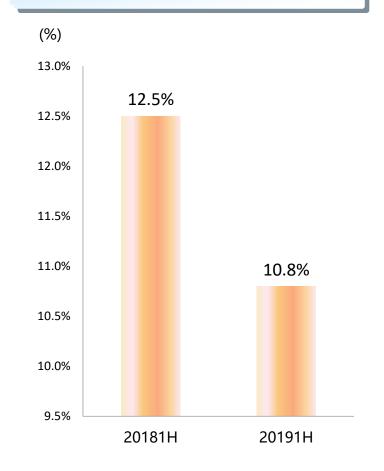
# **Key Operational Indicators**



#### **Inventory and Turnover Days**

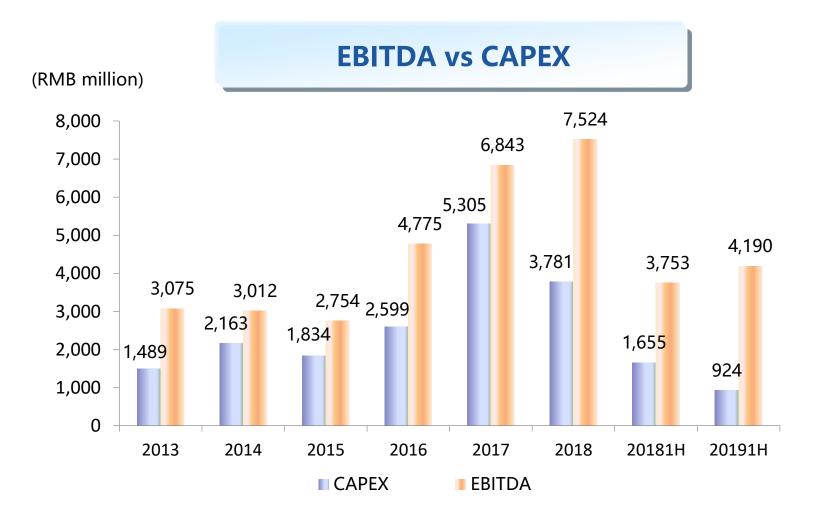


#### **Cash to Revenue Ratio**



# **CAPEX Analysis**

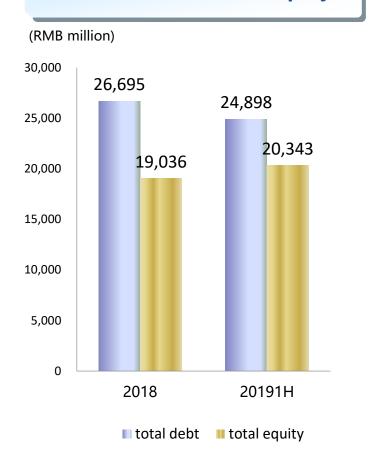




# Bank loans, other borrowings and Convertible Bonds

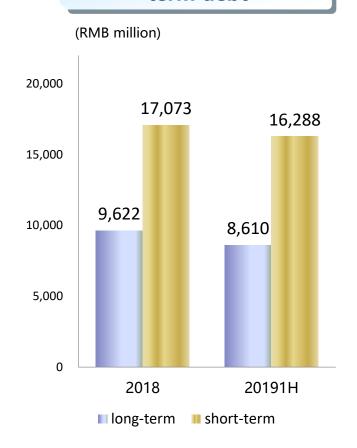


#### **Total Debt and Total Equity**



\*total debt includes bank loans, other borrowings and convertible bonds

#### Long-term and shortterm debt





# Q&A



# Thank You!